

## Board of Directors Meeting in Public - Cover Sheet

<b>Subject:</b>	Chief Executive's Report	<b>Date:</b> 7 January 2021		
<b>Prepared By:</b>	Robin Smith, Head of Communications			
<b>Approved By:</b>	Lorna Branton, Director of Communications			
<b>Presented By:</b>	Richard Mitchell, Chief Executive			
<b>Purpose</b>				
To update on key events and information from the last month			<b>Approval</b>	
			<b>Assurance</b>	X
			<b>Update</b>	
			<b>Consider</b>	
<b>Strategic Objectives</b>				
<b>To provide outstanding care</b>	<b>To promote and support health and wellbeing</b>	<b>To maximise the potential of our workforce</b>	<b>To continuously learn and improve</b>	<b>To achieve better value</b>
X	X	X	X	X
<b>Overall Level of Assurance</b>				
	<b>Significant</b>	<b>Sufficient</b>	<b>Limited</b>	<b>None</b>
			X	
<b>Risks/Issues</b>				
<b>Financial</b>				
<b>Patient Impact</b>				
<b>Staff Impact</b>				
<b>Services</b>				
<b>Reputational</b>				
<b>Committees/groups where this item has been presented before</b>				
N/a				
<b>Executive Summary</b>				
<p>An update regarding some of the most noteworthy events and items over the past month from the Chief Executive's perspective:</p> <ul style="list-style-type: none"> <li>• Covid-19 and winter</li> <li>• Overall update</li> </ul>				

## Chief Executive Report – January 2021

### Covid-19, winter and EU Exit

As with recent months, I will provide a verbal update in the Public Board meeting however there are some things to update on now.

Our hospitals are very busy with patients with Covid-19 and normal emergency winter activity. We are currently about 60% busier with Covid-19 patients than in the wave one peak. We are still here for every patient who needs us but we continue to urge people to think before using our services. My thanks, as always, to all colleagues who are working in such challenging circumstances. It is almost impossible to effectively describe how hard so many people are working at the moment.

Since the last Board, Nottinghamshire and Nottingham went into Tier 4 restrictions from Thursday 31 December and we continue to encourage our community and colleagues to follow the guidelines to help protect themselves, their family and patients.

It is positive that two vaccines have been approved by the MHRA as safe and effective in preventing Coronavirus. We were delighted that King's Mill Hospital was one of the first wave of 'Hospital Hub' Covid-19 vaccination centres, using the first approved vaccine from Pfizer. The first patient to receive the Covid-19 vaccination at King's Mill Hospital was Ann Allen, 81, from Sutton in Ashfield, who happened to be a former Sherwood Forest Hospitals colleague. Our vaccination programme prioritises the over 80s, colleagues in care homes and front line NHS workers in line with the priorities established nationally.

These clinics have been a huge achievement and we continue to vaccinate every day, reaching as many people as we can. The vaccination programme is a joint effort across the local health and care system. We know people are anxiously waiting for their vaccination, but the message remains please do not contact us directly. We will contact you when it is your turn to be vaccinated and we cannot vaccinate anyone until it is their turn.

We have also recently learned that the Oxford-AstraZeneca vaccine has now been approved which will offer our system the opportunity to run sessions more widely as it is much easier to store and transport.

Thank you to our League of Friends who generously ensured every patient over Christmas received a gift and our chaplaincy arranged carol services at various outdoor sites across our hospitals, with kind support from the Salvation Army Band. Local schoolchildren also made and donated Christmas snow globes and pictures and our hospital radio station ran a request day on Christmas Eve.

On Monday 21 December we held the fifth of our public broadcasts on Covid-19 and winter, where we were joined by Kinsi Clarke from Healthwatch Nottingham and Nottinghamshire. The sessions enable us to communicate directly with patients and the community and to listen to their feedback and answer questions. [You can watch a recording of the session here.](#)

For those who are unable to join the sessions, we have also continued to issue regular updates for the community which can be read here:

[Update five](#)

[Update six](#)

[Update seven](#)

[Update eight](#)

Our EU Exit planning group continues to meet weekly and so far, we have not experienced any adverse impact from exiting the EU.

### **Elective surgery and recovery**

Thank you to everyone who has worked so hard to provide elective care alongside the pressures of emergency care and COVID. Rebuilding clinics, theatre timetables, and staffing rotas, alongside creating safe areas with social distancing, masks and screens is a phenomenal team effort. We know the coming weeks will remain difficult, but we should be proud of the care we have provided for patients last year.

Since April 2020:

- 13,500 patients have had a day case procedure or treatment
- 2,200 patients have had an elective procedure
- 210,000 outpatient appointments have taken place

### **Colleague wellbeing**

We continue to focus on colleague wellbeing across Sherwood and the Integrated Care Partnership. Between Monday 7 December and Friday 11 December, the Mid-Nottinghamshire Integrated Care Partnership hosted a virtual Wellbeing Fayre for all colleagues to access. Throughout the week there were 20 live and recorded sessions via Microsoft Teams, which were also shared to view after the event, together with a range of resources such as websites, guides and information on how to seek help and support. We also held a number of virtual wellbeing virtual 'drop-ins' across the festive period for colleagues who wanted to connect across this time.

### **Flu vaccination**

We have had a fantastic response to the annual flu vaccination, achieving our highest ever percentage of colleagues vaccinated. 86.4% of frontline Sherwood colleagues have taken the decision to get vaccinated, which is also the highest rate for an Acute Trust in the Midlands. Huge thanks go to the Occupational Health team, our peer vaccinators and to everyone so far that has chosen to protect themselves.

### **Next Month at Sherwood**

It is clear we will continue to be very busy throughout January and our focus will remain delivering safe patient care, looking after the wellbeing of colleagues and continuing to play our role within the Covid-19 vaccination rollout.



## ICS Board Summary Briefing – December 2020

*Please find below the Nottingham and Nottinghamshire Integrated Care System (ICS) update following the ICS Board on 10<sup>th</sup> December. Please ensure this is cascaded to Governing Boards/Bodies, Management Teams and other key stakeholders and teams across your respective organisations. Minutes from the ICS Board meetings held earlier in the year are always published on the system's website – <https://healthandcarenotts.co.uk/about-us/ics-board/>*

### Introduction

The Vice-Chair of the ICS, Jon Towler, welcomed the Board members to the meeting, the last of 2020.

Jon also welcomed a number of citizens and staff from across the system to the virtual Board meeting, streamed live on YouTube – reminding colleagues that the meeting was always held in public and all the papers for the meeting are available at <https://healthandcarenotts.co.uk/about-us/ics-board/>. Patients, citizens and staff from organisations across the system are always welcome to the Board to hear the discussions.

### Patient Story – Supporting Rough Sleepers in Nottingham

Jane Bethea, Consultant in Public Health, Nottingham City Council and Apollos Clifton-Brown, Director of Health and Social Care, Framework Housing Association presented an update on the work to support homeless citizens in Nottingham City during the pandemic.

The work to support homeless citizens, which has been summarised here: <https://healthandcarenotts.co.uk/more-than-30-rough-sleepers-rehomed-in-pioneering-scheme-to-support-homeless-in-nottingham/> has now supported more than 130 citizens and resulted in 36 people now being permanently housed. This work is being built upon to develop into the wider focus from City ICP on citizens with Severe or Multiple Disadvantage.

The Board strongly welcomed the update and congratulated the team on the excellent work. Two key next steps were identified – firstly to sustain this specific piece of work for this population, through the work of the ICP and secondly to take the broader learnings of collaborative and integrated working and seek to embed them more firmly in the three ICPs and PCNs.

### Covid-19 Pandemic Situation Update

Dr Andy Haynes, ICS Executive Lead, summarised the current position of the pandemic response and the impact on health and care services. Whilst the position has stabilised over recent weeks, hospital services remain under considerable pressure.

The position continues to evolve but based on that data reported at the Board, there were 416 beds occupied by Covid+ patients (at 24th November), which represents 40% more people with Covid in our hospitals than at the start of April in the peak of the first wave. There were 39 deaths in hospitals our area in the seven days to 3<sup>rd</sup> December – for comparison, the whole of July and August saw just two deaths.

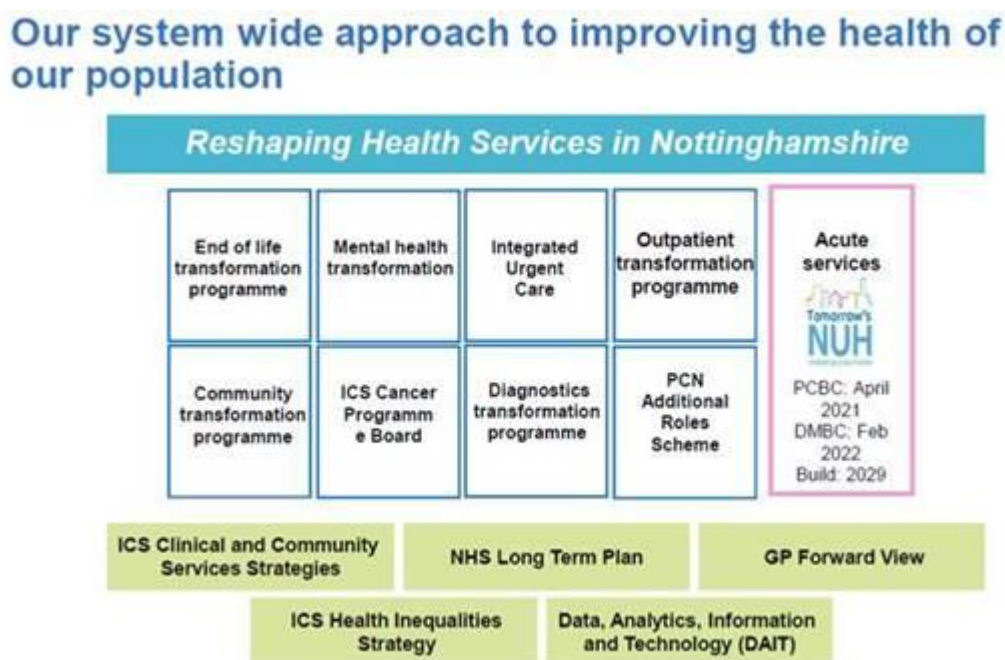
Detailed weekly updates using the publicly available information on the impact on health and care services can be found each Friday on the CCG's website here: <https://nottscg.nhs.uk/news/>.

The Board has written to staff across the system to thank them for their hard work this year and the letter is appended to this briefing or can be seen here: <https://healthandcarenotts.co.uk/gratitude-on-behalf-of-our-population-for-your-on-going-efforts-and-hard-work/>

### Reshaping Health Services in Nottinghamshire

Amanda Sullivan, Accountable Officer, Nottingham and Nottinghamshire CCG and Tracy Taylor, Chief Executive, Nottingham University Hospitals Trust updated the Board on the 'Reshaping Health Services in Nottinghamshire' programme and its associated activities, 'Tomorrow's NUH' and the ICS's Clinical and Community Services Strategy.

The Government has committed to building 40 new hospitals through their "Health Infrastructure Programme" (HIP) and NUH has been earmarked as one of the recipients of this HIP funding. In order to secure this funding we need to show that we have a plan for how we will use it to improve the health and wellbeing of local people. Our plan to do that is called 'Reshaping Health Services in Nottinghamshire' which has a number of components as shown in this diagram;



The immediate focus is on the 'Tomorrow's NUH' strand of this work which draws upon the pre-existing thinking and strategies including the ICS's Clinical and Community Services Strategy, the ICS's Health Inequalities Strategy as well as the national direction set by the NHS Long Term Plan.

The work to develop a detailed set of proposals to Government for Tomorrow's NUH is ongoing through discussions with clinicians, patients and other stakeholders, informed by the Clinical and Community Service Strategy and supported by a cross-system Clinical Advisory Group. The current timeline indicates that a preferred set of options will be available in January 2021 with a public consultation being anticipated in the spring.

Through discussion the Board noted that it will be important to ensure that a clear distinction is drawn between system strategies and the specific NUH implementation proposals. The Board also requested a

clear description of the proposals to ensure that they did not confuse citizens in Mid Notts who might experience no or little change because of these proposals. And finally the Board requested a clear set of future discussions as the proposals were developed to ensure that the ICS leadership was fully up to speed.

### **System Level Outcomes Framework**

The ICS's joint leads for System Value Improvement, Tom Diamond and Helen Pledger presented the latest iteration of the ICS System Level Outcomes Framework. In simple terms, the Outcomes Framework sets out what difference will the ICS make to the citizens, patients and staff of Nottingham and Nottinghamshire in the future. Through collaborative work between analytical teams at the CCG, the NHS providers and local authority colleagues, 73 'measures' have been developed that can be reported on at varying frequencies across the year. This will enable a regular assessment of the impact of the work of the ICS. This update explored in more detail the way that the Outcomes Framework has been used to inform work on diabetes, the flu vaccination programme and on integrated discharge.

The Board welcomed the update and endorsed the approach, in particular valuing the positive impact on tackling Health Inequalities. The Board was also keen to see the Framework more front and centre in the ICS's planning and reporting and asked the System Executive Group to agree the next steps on that.

The next ICS Board meeting is scheduled for 21<sup>st</sup> January 2021.

***David Pearson,***  
***Independent Chair, Nottingham and Nottinghamshire ICS***

***Dr Andy Haynes,***  
***Executive Lead, Nottingham and Nottinghamshire ICS***