

## Board of Directors Meeting in Public - Cover Sheet

|   |  |   |   |  |
|---|--|---|---|--|
| <b>Subject:</b>   | Winter Pressures                               | <b>Date:</b> 16 <sup>th</sup> February 2018 |   |  |
| <b>Prepared By:</b>   | Simon Barton, Chief Operating Officer          |   |   |  |
| <b>Approved By:</b>   | Simon Barton, Chief Operating Officer          |   |   |  |
| <b>Presented By:</b>  | Simon Barton, Chief Operating Officer          |   |   |  |
| <b>Purpose</b>  |  |   |   |  |
| To provide an update on the current winter pressures and actions in place to manage these.  |  |   | <b>Approval</b>                           |  |
|   |  |   | <b>Assurance</b>                          | <b>X</b>   |
|   |  |   | <b>Update</b>                             |  |
|   |  |   | <b>Consider</b>                           |  |
| <b>Strategic Objectives</b>   |  |   |   |  |
| <b>To provide outstanding care to our patients</b>  | <b>To support each other to do a great job</b> | <b>To inspire excellence</b>                | <b>To get the most from our resources</b> | <b>To play a leading role in transforming health and care services</b> |
| <b>X</b>  |  |   |   |  |
| <b>Overall Level of Assurance</b>   |  |   |   |  |
|   | <b>Significant</b>                             | <b>Sufficient</b>                           | <b>Limited</b>                            | <b>None</b>  |
|   |  | <b>X</b>                                    |   |  |
| <b>Risks/Issues</b>   |  |   |   |  |
|   |  |   |   |  |
| <b>Financial</b>  | <b>X</b>                                       |   |   |  |
| <b>Patient Impact</b>   | <b>X</b>                                       |   |   |  |
| <b>Staff Impact</b>   | <b>X</b>                                       |   |   |  |
| <b>Services</b>   | <b>X</b>                                       |   |   |  |
| <b>Reputational</b>   | <b>X</b>                                       |   |   |  |
| <b>Committees/groups where this item has been presented before</b>  |  |   |   |  |
| None  |  |   |   |  |
| <b>Executive Summary</b>  |  |   |   |  |
| <p>The Trust, along with the rest of the NHS, has seen significant pressure on its hospitals due to increases in admissions and ambulance arrivals over the winter period. Performance against the emergency access standards has deteriorated.</p> <p>Admission levels have been particularly high – notably with admissions for flu and older people leading to high bed occupancy across the Trust.</p> <p>Inpatient capacity has been increased, in line with the winter plan, and additional actions have been taken to further increase medical inpatient capacity, this included the cessation of routine, non-urgent inpatient surgery. All urgent, cancer, and day case surgery has been provided as normal during the winter period and routine non-urgent inpatient surgery is recommencing 16<sup>th</sup> February.</p> <p>Actions are in place to manage the winter pressures, including daily senior review of all inpatients, forward planning of discharges and close working with health and social care partners to manage plans for patients who are medically fit for discharge. Capacity and flow meetings take place 5 times each day chaired by the Chief Operating Officer and a revised escalation process is in place for long waiting patients.</p> |  |   |   |  |