

Horizon Scanning Schedule - October 2015		
Title of Report	Link to full report	Brief Description
GOV.UK		
		This briefing provides an overview of the key health announcements made at each conference, along with summaries of our events.
Guidance: Nursing agency rules	https://www.gov.uk/government/publications/nursing-agency-rules	New rules on nursing agency spend from Monitor and the NHS Trust Development Authority for NHS foundation trusts and NHS trusts.
Guidance: Right to start consultant-led treatment within 18 weeks	https://www.gov.uk/government/publications/right-to-start-consultant-led-treatment-within-18-weeks	Updated: Updated to reflect that the October 2015 Referral to Treatment consultant-led waiting times Rules Suite is now the current version.]Patients' right to treatment (RTT): rules and definitions for ensuring the waiting-time clock starts and stops fairly and consistently
Open consultation: National price caps for agency staff working in the NHS	https://www.gov.uk/government/consultations/national-price-caps-for-agency-staff-working-in-the-nhs	Sets out the proposed rules on price caps for agency staff and bank staff procured by NHS providers.
Open consultation: The role of the National Data Guardian for health and social care	https://www.gov.uk/government/consultations/the-role-of-the-national-data-guardian-for-health-and-social-care	Seeks views on the roles and functions of the National Data Guardian for health and social care.
Policy paper: End of life care: response to Health Select Committee's report	https://www.gov.uk/government/publications/end-of-life-care-response-to-health-select-committees-report	The government's response to the Health Select Committee's report on end of life care in England.
Research and analysis: NHS foundation trusts: quarterly performance report (quarter 1, 2015/16)	https://www.gov.uk/government/publications/nhs-foundation-trusts-quarterly-performance-report-quarter-1-201516	Summarises the performance of the NHS foundation trust sector for the first quarter of 2015/16.
Research and analysis: NHS reference cost assurance programme: findings from the 2014/15 audit	https://www.gov.uk/government/publications/nhs-reference-cost-assurance-programme-findings-from-the-201415-audit	Findings from an audit of the 2013/14 reference cost submissions and clinical coding of 75 acute NHS trusts.
Research and analysis: Survey of NHS providers' non-executive directors (March 2015)	https://www.gov.uk/government/publications/survey-of-nhs-providers-non-executive-directors-march-2015	Results from a survey of NHS foundation trust and NHS trust non-executive directors.
Statutory guidance: NHS foundation trusts: financial accounting guidance	https://www.gov.uk/government/publications/nhs-foundation-trusts-financial-accounting-guidance	[Updated: Updated page with information on the injury cost recovery scheme and month 6 agreement of balances.] NHS foundation trust finance staff should use this guidance, which is updated regularly, to do their work.
Moving healthcare closer to home	https://www.gov.uk/guidance/moving-healthcare-closer-to-home	The NHS Five year forward view has encouraged efforts to deliver more healthcare out of acute hospitals and closer to home, with the aim of providing better care for patients, cutting the number of unplanned bed days in hospitals and reducing net costs.
MONITOR		
Press release: Leadership changes at Barnsley Hospital NHS Foundation Trust recognised by Monitor	https://www.gov.uk/government/news/leadership-changes-at-barnsley-hospital-nhs-foundation-trust-recognised-by-monitor	Barnsley Hospital NHS Foundation Trust has strengthened its senior leadership team and improved the way it is run, according to Monitor.
Press release: Monitor opens investigation into deteriorating financial position at Heart of England NHS Foundation Trust	https://www.gov.uk/government/news/monitor-opens-investigation-into-deteriorating-financial-position-at-heart-of-england-nhs-foundation-trust	The regulator has opened an investigation at Heart of England NHS Foundation Trust after it reported that its heading for a deficit.
Oxford University Hospitals awarded foundation trust status by regulator	https://www.gov.uk/government/news/oxford-university-hospitals-awarded-foundation-trust-status-by-regulator	Local people living in and around Oxfordshire can have a greater say over how their health services are run after their local trust was awarded foundation trust status.

Patients in South Devon set to get integrated care after hospital acquisition	https://www.gov.uk/government/news/patients-in-south-devon-set-to-get-integrated-care-after-hospital-acquisition?dm_i=2J9J, FN3O, 4AR9PB, 10C35, 1	South Devon Healthcare NHS Foundation Trust has acquired Torbay and Southern Devon Health and Care NHS Trust as of today. Although we've approved the transaction, we've also asked the trust to continue making improvements to how it manages patient flow in both A&E and for routine procedures, and to strengthen its plans to integrate care.
Improvements at Bolton NHS Foundation Trust highlighted by regulator	https://www.gov.uk/government/news/improvements-at-bolton-nhs-foundation-trust-highlighted-by-regulator	Bolton NHS Foundation Trust has improved its financial management and planning, following regulatory action by Monitor.
Improving NHS productivity in elective care will reduce costs and cut the time patients spend in hospital	https://www.gov.uk/government/news/improving-nhs-productivity-in-elective-care-will-reduce-costs-and-cut-the-time-patients-spend-in-hospital	Productivity in elective care could increase if the NHS takes up recommendations in research by Monitor.
Monitor defers foundation trust application of NHS trust in Liverpool	https://www.gov.uk/government/news/monitor-defers-foundation-trust-application-of-nhs-trust-in-liverpool?dm_i=2J9J, F0D0, 4AR9PB, YTK6, 1	We have deferred Royal Liverpool and Broadgreen University Hospitals NHS Trust's application to become a foundation trust for 12 months. Following our rigorous assessment, we have concluded that the trust has shown improvements in the way it manages the quality of its care, but its current financial planning needs further work.
How is the foundation trust sector performing? Here's our analysis from April to June 2015	http://dmtrk.com/2J9J-FN8V-C84AR9PBA3/cr.aspx?v=1	Our analysis of foundation trusts' performance between April 2015 and June 2015 shows that England's 151 foundation trusts missed a number of national waiting times targets, including in A&E, for routine operations and some cancer treatments.
Tameside General Hospital taken out of special measures after significant improvement	https://www.gov.uk/government/news/tameside-general-hospital-taken-out-of-special-measures-after-significant-improvement?dm_i=2J9J, EY6C, 4AR9PB, YO10, 1	Patients in Tameside and Glossop are benefitting from significant improvements at their local hospital following our regulatory action. Tameside Hospital NHS Foundation Trust, which provides a range of elective, emergency and specialist services for around 250,000 adults and children, has improved the way it is run and the healthcare it provides.
Improvements at Bolton NHS Foundation Trust highlighted by regulator	https://www.gov.uk/government/news/improvements-at-bolton-nhs-foundation-trust-highlighted-by-regulator?dm_i=2J9J, EY6C, 4AR9PB, YO10, 1	We have issued a 'statement of compliance' which recognises improvements in the trust's financial planning. This builds on progress made in how it is run, board effectiveness and in relation to operational performance and the way the trust manages the quality of patient care.
Helping NHS providers improve productivity in elective care	https://www.gov.uk/guidance/improving-productivity-in-elective-care?dm_i=2J9J, G7UT, 4AR9PB, 11RNS, 1#helping-nhs-providers-improve-productivity-in-elective-care	Monitor has published a report which sets out practical steps showing how NHS providers could increase productivity in elective care and cut the length of time patients spend in hospital.
Monitor puts Cambridge University Hospitals into special measures and takes enforcement action	https://www.gov.uk/government/news/monitor-puts-cambridge-university-hospitals-into-special-measures-and-takes-enforcement-action?dm_i=2J9J, F8PX, 4AR9PB, ZCCV, 1	We have put Cambridge University Hospitals NHS Foundation Trust into special measures to ensure the trust improves how it is run for its patients. We are also taking enforcement action following an investigation into the trust's poor finances and governance arrangements.
Health Secretary Jeremy Hunt writes to JDC Chair Johann Malawana	https://www.gov.uk/government/publications/health-secretary-jeremy-hunt-writes-to-jdc-chair-johann-malawana	Health Secretary writes to the Chair of the Junior Doctors' Committee about the junior doctors' contract.
Chief Executive of NHS Improvement announced	https://www.gov.uk/government/news/chief-executive-of-nhs-improvement-announced?dm_i=2J9J, FHEM, 4AR9PB, ZXM1, 1	NHS Improvement is being formed to drive and support both urgent improvements at the frontline and the long term sustainability of the healthcare system. Alongside that, it will be the health sector regulator.
Tameside General Hospital removed from special measures	https://www.gov.uk/government/news/tameside-general-hospital-taken-out-of-special-measures-after-significant-improvement?dm_i=2J9J, FHEM, 4AR9PB, ZXM1, 1	We've removed Tameside Hospital NHS Foundation Trust from special measures after the trust showed improvements in the way it is run and the healthcare it provides.

Cambridge University Hospitals put into special measures	https://www.gov.uk/government/news/monitor-puts-cambridge-university-hospitals-into-special-measures-and-takes-enforcement-action?dm_i=2J9J,FHEM,4AR9PB,ZXM1,1	We've put Cambridge University Hospitals NHS Foundation Trust into special measures to ensure the trust improves how it is run for patients.
Patients in South Devon set to get integrated care after hospital acquisition	https://www.gov.uk/government/news/patients-in-south-devon-set-to-get-integrated-care-after-hospital-acquisition?dm_i=2J9J,FHEM,4AR9PB,ZXM1,1	South Devon Healthcare NHS Foundation Trust has acquired Torbay and Southern Devon Health and Care NHS Trust.
More needs to be done to promote patient choice, finds survey	https://www.gov.uk/government/news/more-work-needed-to-make-the-nhs-commitment-to-choice-a-reality-for-all-patients-survey-suggests?dm_i=2J9J,EWFD,4AR9BI,YJAN,1	Just 40% of patients in the NHS England and Monitor survey said they had been offered a choice, compared to 38% last year.
MONITOR FOUNDATION TRUST BULLETIN		
FT Bulletin 7th October 2015	https://www.gov.uk/government/publications/nhs-foundation-trust-bulletin-7-october-2015/ft-bulletin-7-october-2015	Information Topics: -
		Chief Executive of NHS Improvement announced
		What did non-executive directors (NEDs) tell us they want support on?
		Does anyone on your board have chief executive potential?
FT Bulletin 23rd September 2015	https://www.gov.uk/government/publications/ft-bulletin-23-september	Information Topics: -
		Agency nurse framework agreements: mandatory use from 19 October 2015
		Costing professionals: tell us what you need from patient-level costing software
		Acute trust costing professionals: submit your 2014/15 PLICS data early to get feedback
		Mental health service providers: tell us about your progress in developing new payment approaches so we can understand patient needs
		Board secretaries: has your chief operating officer shared their views?
NHS England		
Acute care collaboration vanguards announced	https://www.england.nhs.uk/2015/09/25/hospital-collaboration/	NHS England last week announced the new models being developed by 13 new hospital vanguards, representing the next stage of implementing the NHS Five year forward view. The new group of NHS vanguards include The Royal Marsden, Northumbria Healthcare Trust, the Christie, the Royal Free London, Moorfields, Salford Royal and UCLH, which will now be extending their geographical reach.
Paper-free at the point of care	https://www.england.nhs.uk/challengeprizes/	NHS England has launched the second wave of this year's NHS Innovation Challenge Prizes
NHS Employers		
Employing people in the NHS with learning disabilities	http://www.nhsemployers.org/your-workforce/plan/building-a-diverse-workforce/need-to-know/creating-a-diverse-workforce-learning-disability	Following the commitment in the NHS Five year forward view, NHS England and NHS Employers have launched new guidance and tools to support NHS organisations in opening up more job opportunities for people with learning disabilities.
NHS Providers		
Summary of statutory board papers - September 2015	http://www.nhsproviders.org/influencing-and-policy/statutory-board-paper-summaries/	The NHS Providers team produces short summaries of the monthly board meetings of the statutory bodies, including Monitor, NHS England, the Care Quality Commission (CQC), Health Education England (HEE) and the NHS Trust Development Authority (TDA). The summaries can be accessed using the links below.

#NHSP15: Governance advisor John Coutts introduces the Governance, board leadership and accountability strand in his latest blog.	http://www.nhsproviders.org/blogs/john-coutts-blog/time-to-deliver-good-governance-boards-and-accountability/	One of the great misconceptions about the NHS Five year forward view (5YFV) is that delivering new care models will involve organisations not only changing what they do, but also changing from what they are now: either an NHS foundation trust, or an NHS trust into something else. In fact all of the models envisaged within the 5YFV can be delivered within the existing legal framework with the same legal forms as currently exist – the foundation trust and trust. - See more at: http://www.nhsproviders.org/blogs/john-coutts-blog/time-to-deliver-good-governance-boards-and-accountability/#sthash.7GrcOP77.dpuf
#NHSP15: In his blog introducing the Effective leadership for future models strand at this year's annual conference and exhibition, Paul Myatt discusses what new care models mean for the leadership of the NHS.	http://www.nhsproviders.org/events/annual-conference-and-exhibition-2015/strands-2015/effective-leadership-for-future-models/	Everyone agrees that effective leadership is vital if the NHS is to meet the challenges of today and tomorrow. But what does it look like in a context of increasing demand, static resources, blurring boundaries and new care models?
BMA: Junior doctors to be balloted for strike action	http://nhsproviders.cmail2.com/t/ViewEmail/t/EA22C1B65093A3BC/5C45877FE1AD4FA50F8C96E86323F7F9	The British Medical Association announced that junior doctors in England are to be balloted for industrial action, reported the Guardian.
Chief executive of specialist trust to retire	http://nhsproviders.cmail20.com/t/ViewEmail/t/6AE2D2F77444C906/189B402EF65F2C05C68C6A341B5D209E	The chief executive of Moorfields Eye Hospital Foundation Trust has announced his retirement, reports HSJ£.
Come back to negotiations, chiefs tell junior doctors	http://nhsproviders.createsend1.com/t/ViewEmail/t/C9F5B3B8B204776B/66ACE25AF5CA3A166A4D01E12DB8921D	Senior NHS managers have urged junior doctors to return to the negotiating table in an attempt to head off strike action over the proposed new contracts in a letter to the Daily Telegraph£.
High NHS chief executive vacancy rate a 'wake-up call'	http://nhsproviders.cmail2.com/t/ViewEmail/t/0E7350248A058747/4E3FAD67C5BFA690D9767B6002735221	New analysis by HSJ £has shown that more than one in 10 NHS trust chief executive posts are not filled on a permanent basis or will shortly be vacated.
NHS Employers seeks direct talks with junior doctors	http://nhsproviders.cmail2.com/t/ViewEmail/t/0E7350248A058747/4E3FAD67C5BFA690D9767B6002735221	NHS Employers has written directly to 38,000 junior doctors inviting them to a series of open meetings to discuss a new contract for trainee medics, according to HSJ£.
NHS Employers: Contract proposals should not be seen as final	http://nhsproviders.cmail2.com/t/ViewEmail/t/5D7E1EC07D85AE87/4E3FAD67C5BFA690D9767B6002735221	NHS Employers has accepted its proposals for changes to junior doctor contracts “are not ideal”, and insists they are only a starting point for talks with the British Medical Association, reveals HSJ£.
NHS mergers: seeking improvement and managing expectation	http://www.nhsproviders.org/news/nhs-mergers-managing-expectation/	The King’s Fund has reviewed 20 mergers which took place between 2010 and mid-2015. The resulting report, Foundation trust and NHS trust mergers, found that significant sums of money are being spent on such mergers - £2 billion on just 12 mergers over this period – often based on faulty reasoning and a lack of evidence that mergers offer lasting solutions.
NHS Providers oppose proposals for revising NHS tariff objection mechanism	http://www.nhsproviders.org/news/oppose-proposals-for-objection-mechanism/	NHS Providers has submitted a response to the Department of Health’s consultation on changing the national tariff pricing objection thresholds, following member feedback opposing the proposed changes.
Three-quarters of hospitals warned about dangerous staff shortages	http://nhsproviders.cmail2.com/t/ViewEmail/t/767FFCF026644C4C/4E3FAD67C5BFA690D9767B6002735221	New figures have revealed the severity of the staffing crisis faced by the NHS, showing that three-quarters of hospitals have been warned about potentially dangerous staff shortages.
CQC		
Independent National Officer	http://www.cqc.org.uk/content/national-guardian-consultation	The National Guardian is a new role created to support whistleblowers in the NHS and improve reporting culture. Plans for how the National Guardian will operate, its scope and the specific functions it will cover are being set out.
Provider roadshows	http://cqcnews.org.uk/?ofR9.ocV9IUkqm.3Rfu.qE2f3TwSK42Mo#two	Dates of forthcoming roadshow events in November to help providers understand key areas of our model address key topics of interest, including how we regulate the Fit and Proper Persons requirement, Duty of Candour, the Fundamental Standards and enforcement. This will be a chance to find out more and talk to CQC subject matter experts.

Provider impact case studies. Themed review of end of life care	http://www.cqc.org.uk/content/themed-review-end-life-care	We are commissioning an independent organisation to develop case studies with providers to help us understand the impact we have on you. This means that you may be contacted by someone acting on our behalf to take part.
Ambitions for Palliative and End of Life Care	http://www.cqc.org.uk/content/new-ambitions-end-life-care	Ambitions for Palliative and End of Life Care gives details of the work that several organisations – including the Care Quality Commission – have agreed to do to improve local services so that people who use services have fair access to care, and that any care is based on individual needs.
End of life care thematic review	http://www.cqc.org.uk/content/themed-review-end-life-care	End of life care (EOLC) is the care experienced by people who have an incurable illness and are approaching death. Good EOLC enables people to live in as much comfort as possible until they die, and to make choices about their care. It is about providing support that meets the needs of both the person who is dying and the people close to them, and includes management of symptoms, as well as provision of psychological, social, spiritual and practical support.
National Health Executive		
Northumbria Healthcare's CEO to head NHS Improvement.	http://www.nationalhealthexecutive.com/Inspection-and-Regulation/jim-mackey-appointed-ceo-of-nhs-improvement	Jim Mackey will start in November ahead of NHS Improvement becoming operational in April 2016. Welcoming Jim, Ed Smith, NHS Improvement chair, said "he has an exceptional track record in delivering change in the health sector."
The Kings Fund		
NHS mergers not always a solution for financial failure	http://www.kingsfund.org.uk/publications/foundation-trust-and-nhs-trust-mergers	A King's Fund report suggests that mergers in the NHS are not always the most effective solution to organisational instability or financial challenge.