

Horizon Scanning Schedule			
Title of Report	Link to full report	Brief Description	Exec lead
Report on the effect of the NHS Constitution - DoH	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/440171/2904073_Report_on_the_NHS_Accessible_v0.1.pdf	This is the second report by a Secretary of State for Health on the Effect of the NHS Constitution. out in the Health Act 2009. The intention of the report is to fundamentally assess the NHS Constitution's practical impact since it was launched. A specific focus of this is to allow comparability between reports, to help understand how perceptions of the NHS Constitution as the fundamental document of the NHS are changing.	Director of Corporate Services / Company Secretary
Learning not Blaming - DoH	Learning not blaming: the Government response to the Freedom to Speak Up consultation, the Public Administration Select Committee report 'Investigating Clinical Incidents in the NHS' and the Morecambe Bay investigation Cm 9113	An analysis of three reports that the DoH are building on in developing policy. Some common themes that run through them: <ul style="list-style-type: none"> Openness, honesty and candour Listening to patients, families and staff Finding and facing the truth People and professionalism The right culture from top to bottom 	Director of Nursing and Medical Director
Better Leadership for Tomorrow - NHS Leadership Review Lord Rose	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/445738/Lord_Rose_NHS_Report_acc.pdf?utm_source=The+King%27s+Fund+newsletters&utm_medium=email&utm_campaign=5931986_HMP+2015-07-17&dm_i=21A8,3J55E,HK9342,COENG,1	This Review builds on themes uncovered in the 2013 Mid-Staffordshire NHS Foundation Trust Inquiry ³ (Francis Report) and on other more recent reviews (Dalton 2014, King's Fund 2014 and 2015) ⁵ and the Five Year Forward View (NHS 2015); This Review aims to make people better qualified to manage and to lead	CEO
Monitor - Integrated care licence condition: guidance for providers of NHS-funded services	https://www.gov.uk/government/publications/integrated-care-licence-condition-guidance-for-providers-of-nhs-funded-services	The integrated care licence condition applies to all licensed providers of NHS-funded services in England. It requires them not to act in a way that would be detrimental to enabling integrated care. The guidance is designed to help NHS Trusts understand what is expected of them in relation to the integrated care licence condition. The guidance identified high level principles to help providers deliver care that is better integrated and examples of how these principles might apply in practice. The guidance also identifies actions and behaviours by providers that could reasonably be regarded as against the interests of patients and service users and may represent a breach of the integrated care licence.	Director of Strategic Planning and Commercial Development
Monitor: Local Payment Examples: Multilateral gain/loss sharing: a financial mechanism to support collaborative service reform	https://www.gov.uk/government/publications/local-payment-example-multilateral-gainloss-sharing	This document is intended for all organisations involved in commissioning or delivering new care models. It will be of particular interest to finance, contracting and commissioning staff seeking detailed guidance on developing new financial mechanisms to support service reform.	Chief Finance Officer
Monitor FT Bulletin - 1 July 2015	https://www.gov.uk/government/publications/nhs-foundation-trust-bulletin-1-july-2015/ft-bulletin-1-july-2015	Guidance on the integrated care licence condition	Director of Strategic
		Adopting best practice in spending on agency staff: requirements will come into force later in the summer	Director of HR
		Our latest assumptions for provider inflation	Chief Finance Officer
Monitor FT Bulletin - 15 July 2015	https://www.gov.uk/government/publications/nhs-foundation-trust-bulletin-15-july-2015	New process for very senior manager (VSM) Pay	Director of HR

	foundation trust concern as part of 2015?dm_i=2J9J,BMTU,4AR9PB,QVTD,1	Have you signed up to safety? (4 out of 5 FT's have) Chief nurses and chief executives: how are you implementing revalidation?	Medical Director Director of Nursing
Monitor News:	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/434202/carter-interim-report.pdf	David Bennett lays down challenge to foundation trusts Review of our regulatory procedure at Mid Staffs: lessons learned	Chief Finance Officer Director of Corporate
Monitor Monthly update		Recent Action:	
		Lancashire Teaching Hospitals NHS Foundation Trust a series of actions to address problems with its financial position and issues relating to its governance, and we will appoint a financial improvement director to provide support to the trust.	Chief Finance Officer
		Norfolk and Suffolk NHS Foundation Trust has agreed steps to improve its financial position in order to provide services for patients on a sustainable basis. We are helping the trust to fix its problems by appointing an improvement director at the trust and partnering it with Nottinghamshire Healthcare NHS Foundation Trust.	Chief Operating Officer
		We have worked with Taunton and Somerset NHS Foundation Trust to help it develop robust plans to reduce waiting times for patients. We will continue working with the trust to identify what it could do to improve its finances.	Chief Operating Officer
		Southern Health NHS Foundation Trust has improved the quality and safety of its services for people across the south of England. We are now working with the trust to ensure that its improvements are long-lasting.	Director of Nursing and Medical Director
Monitor Investigates		Kingston Hospital NHS FT The health regulator is concerned because some patients are waiting too long for A&E treatment and the trust is predicting a £8.8 million deficit for this financial year.	Chief Operating Officer
		Musgrove Park Hospital, Somerset The health sector regulator investigated waiting times for day-case and inpatient procedures, and for outpatient procedures, at Taunton and Somerset NHS Foundation Trust which serves patients from across Somerset. Monitor worked with the trust to help it develop robust plans to reduce waiting times without the need for regulatory action. The trust has agreed to work with local partners to continue to make improvements. However, the regulator now has concerns over the trust's financial position. Therefore, Monitor is turning its investigation away from waiting times and instead examining the trust's finances.	Chief Operating Officer
NHS England's response to consultation on 'investing in specialised services'	http://www.england.nhs.uk/commissioning/policies/gp/ethical-framework/	NHS England has published its response to the consultation on 'Investing in Specialised Services' which set out the principles and process NHS England proposed to follow when making decisions about which treatments, interventions and services to invest in. The feedback will be used to help inform the decision making around which services and treatments NHS England will invest in for this current financial year (2015 – 16). A final decision will be made by the end of June and we will publish these decisions on our website as soon as possible after this date. (see link below). NHS England will be inviting groups with particular interest in these decisions to discuss the outcome of these decisions in July	Chief Finance Officer

	http://www.england.nhs.uk/2015/07/02/annual-investment-decisions/		
CQC updates information on Safeguarding	CQC updates information on 'safeguarding' children and adults in England	Following legislative changes and the introduction of the CQC's new inspection regime for health and adult social care services in England, the information regarding how the CQC will work with partners to make sure people are protected from abuse, neglect and maltreatment has been updated.	Director of Nursing and Medical Director
NMC & GMC Guidance on Duty of Candour	http://www.gmc-uk.org/DoC_guidance_englsih.pdf_61618688.pdf	This guidance gives more information about how to follow the principles set out in <i>Good Medical Practice</i> and <i>The Code: Professional standard of practice and behaviour for nurses and midwives</i>	Director of Nursing and Medical Director
Good Governance Institute	NHS Director competencies maturity matrix	The NHS Director Competencies Maturity Matrix describes six key element of a director's role in an NHS organisation and provides clear steps on how to progress in each of these areas. This practical tool that enables directors to identify their current level of progress in developing against each key competency, to determine where they want to get to in 12 months' time in each area, and also how to get there.	CEO
NHS Acronym buster - NHS Confederation	http://nhsconfed.org/acronym-buster	Useful link for NEDs and Governors?	Director of Corporate Services / Company Secretary