

Theme	Area of Responsibility	Accountable Lead	Accountable Committee	Exec Support to Accountable Lead
Corporate/Strategy	Board Development	DCSCS (CHAIR)	BoD	CEO
Corporate/Strategy	Leadership Development	DHR	OD&WC, TMB, BoD	DDHR
Corporate/Strategy	Clinical Service Strategy	MD	CG&QC, TMB, BoD	DN, DOP
Corporate/Strategy	Strategic Planning	DSPCD	CDG, BPIC, TMB, BoD	HOSPCD
Corporate/Strategy	Safeguarding (Paed, Adults, LD, Dementia)	MD	CG&QC, TMB, BoD	DN, Safeguarding lead
Corporate Strategy	Consent	MD	CEG, CQ&QC, Quality Committee	
Corporate/Strategy	Workforce/OD	DHR	OD&WC, TMB, BoD	DDHR
Corporate/Strategy	Patient safety & Quality	DN	CQ&GC; Quality Comm, TMB; BoD	MD
Corporate/Strategy	Estates	DSPCD	BPIC; TMB; BoD	HoE
Corporate/Strategy	Business Intelligence	DoO	BI&IT, TMB, BoD	HoInfo
Corporate/Strategy	IM&T	MD	BI&IT, TMB, BoD	HoIT
Corporate/Strategy	Nursing	DN	CG&QC; Quality C, TMB; BoD	DDoN
Corporate/Strategy	Risk Management	DN	TMB, BoD	HoGov
Corporate/Strategy	End of Life	DN	CG&QC, TMB, BoD	
Corporate/Strategy	Medical workforce	MD	OD&WC, TMB, BoD	
Corporate/Strategy	R&D	MD	CG&QC, TMB	
Corporate/Strategy	Patient Experience	DN	CQ&GC; Quality Comm, TMB; BoD	DDoN
Corporate/Strategy	Charity/fundraising	DCSCS	CFC and Board of Trustees	Voluntary Services Manager
Corporate/Strategy	Volunteers	DCSCS	CFC and Board of Trustees	Voluntary Services Manager
Corporate/Strategy	Corporate Objectives	CEO	TMB and Board of Directors	all executives
Corporate/Strategy	Car Parking	DSPCD	CDGm TMB, BoD	HoE
Corporate/Strategy	Equality and Diversity	DHR	OD&WC, TMB, BoD	DDHR
247 Ops/Business Resilience	Business Continuity - Major Incident planning	DoO		emergency planning officer
247 Ops/Business Resilience	Bed Capacity	DoO	bed meetings, Div Boards, ETM	GM, EC&M
248 Ops/Business Resilience	Procurement	DSPCD	BPIC, TMB	HoP
249 Ops/Business Resilience	Unscheduled Care - A&E operational perf	DoO		Div CD, DGM
247 Ops/Business Resilience	Emergency Preparedness	DSPCD		DoO, CFO (IT)
248 Ops/Business Resilience	Elective Care			
Quality & Safety	Corporate Policy Framework	DCSCS	TMB	DDCS
Quality & Safety	Clinical Policy Framework	DN	CG&QC, TMB, Quality Committee	DDoN, GSU
Quality & Safety	Infection Prevention & Control, DIPIC (+Hygiene Code&Saving Lives/handwashing/bare below elbows)	MD		
Quality & Safety	Mortality Rates	MD	mortality group, TMB, BoD	ADPS
Quality & Safety	Clinical Audit - National and local Audits	MD	CEG, CQ&QC, Quality Committee	DN
Quality & Safety	Medical Devices	MD	MEC, Risk Committee	Head of Med Eng
Quality & Safety	Clinical Ethics	MD	CEC	
Quality & Safety	Medication error prevention	MD	CQ&GC; Quality Comm, TMB; BoD	DN, Head of Governance
Quality & Safety	Complaints and PALS (Patient Services)	DN	PEC, CG&QC, TMB, BoD	HoGov
Quality & Safety	HSE	CEO	H&SC; OD&W	DHR
Business transformation	CIP performance monitoring and escalations	CEO	CIP group & TMB	PMO
Business transformation	Transformation Strategy & Implementation; benefits realisation	MD	Transformation Board	Assoc Dir Transformation
Business transformation	Corporate Priorities/Objectives implementation (eg 7dayworking)	various execs	Transformation Board, TMB, BoD	transformation team
Cancer	Cancer Services	DoO	Cancer Board & CG&QC	MD
Cancer	Cancer Screening Services	DoO	CG&QC and Quality Committee	Lead cancer clinician, ABC
Contracting/Business Dev/Marketing	Clinical Contract Management / Compliance	CFO	BPIC & TMB	DDI&P
Contracting/Business Dev/Marketing	Non Clinical Contract Management / Compliance incl PFI	DSPCD	Estates Gov Comm, CDG	HoE
Contracting/Business Dev/Marketing	Financial Governance including SFIs	CFO	BPIC; Finance Committee; A&AC; BoD	HoFS
Contracting/Business Dev/Marketing	Business Diversification & Business Development strategies	DSPCD	BPIC and BoD	HOSPCD
Contracting/Business Dev/Marketing	Business planning Framework	DSPCD	BPIC; Finance Comm, BoD	CFO, DHR, DoO, HoFP, ADoO
Corporate Governance	Charity - Governance, fundraising	DCSCS	CFC and Board of Trustees	
Corporate Governance	Foundation Trust Membership & Engagement strategy	CEO	CoG MD&EC	HoC, DCSCS
Corporate Governance	Monitor relationship management and licencing	CEO	Board of Directors	CFO, DCSCS

Corporate Governance	PR & Communications	CEO	TMB	HoC
Corporate Governance	Council of Governors and structures	DCSCS (CHAIR)	Council of Governors	DDCS, HoC
Clinical Governance	Risk Management Framework - incl CRR, local risk reg, NHSLA level	DN	Risk Committee, TMB, BoD	HoGov, Risk Manager
Corporate Governance	Board Assurance Framework - incl BAF doc co-ordination	DCSCS	Audit & Assurance; BoD; all TMB committees	DDCS, HoC
Corporate Governance	Trust compliance framework - statute & regulation	DCSCS	Board of Directors	DDCS
Corporate Governance	Charity Compliance Framework - and Charity Commission	DCSCS	CFC and Board of Trustees	
Corporate Governance	Corporate Governance Framework	DCSCS	Board of Directors	DDCS, CFO
Clinical Governance	Clinical Governance Framework (Monitor)	DN	CG&QC; BoD	MD
Corporate Governance	Quality Governance Framework	DCSCS	TMB, BoD	DDCS
Corporate Governance	Legal Services (incl inquests, legal advice, nhsla litigation)	DCSCS	CG&QC, Quality Comm; BoD	Legal Services Manger
Corporate Governance	CQC Relationship management and licencing	DN	CQ&GC; Quality Comm, TMB; BoD	DDoN; ADoN
Corporate Governance	Voluntary Services (incl charity fundraisers, Daffodil Cafe)	DCSCS	TMB; CFC	DDCS, VolSManager
Estates and Facilities	Fire Safety Management (incl compliance Fire Code)	CEO	Estates Gov Comm, BPIC	DSPCD, HoE
Estates and Facilities	Hotel Services (eg catering, portering)	DSPCD	Estates Gov Comm, BPIC	HoE
Estates and Facilities	Site Utilisation Plan and implementation	DSPCD	CDG, BPIC, TMB, BoD	HoE
External Relationships	External Relationship Management (CCG, Healthwatch, H&WB Board	CEO	TMB, BoD	
External Relationships	Overview and Scrutiny Committee	CEO	TMB	DCSCS, HoC
External Relationships	Public Health Lead (incl relationship with councils etc) smoking, alcohol etc	MD	TMB, BoD	CEO
IM&T	NHIS management and governance	CFO	BI&IT	DirNHIS
IM&T	IM&T systems, data security	MD	BI&IT	HoIT
Information and Performance	Information Governance	DCSCS	IGG & BI&IT, A&AC, BOD	MD, HoIG, CFO(SIRO)
Information and Performance	FOI publication scheme and compliance FOI Act 2000	DCSCS	IGG & BI&IT	MD, HoIG, CFO(SIRO)
Information and Performance	SIRO	CFO		
Information and Performance	Calicott Guardian	MD		
Information and Performance	PMO	DCSCS	CIP group, BPIC, TMB, Fin Comm	HPMO, DDCS
Information and Performance	Financial Management and Accounts	CFO	BPIC, TMB, BoD	HoFM
Information and Performance	CQUINN	DN		DDoN
Information and Performance	Quality Accounts	DN	N/A	DDoN; DDCS
Information and Performance	QIPP			
Workforce	Staff recognition awards	CEO	TMB, BoD	DHR
Workforce	Payroll & Pension Services	DHR	OD&WC	DDoHR
Workforce	Library & Knowledge Services	DHR	OD&WC	DDHR (TED), DDoTraining
Workforce	PGME	DHR	OD&WC, TMB	MD, DDHR (TED)
Workforce	Nursing and Midwifery education	DN	OD&WC, TMB,	DDN, DHR
Workforce	Education Training Board	DHR	OD&WC, TMB	DDHR (TED)
Workforce	Temp staffing - incl rostering, bank, flex staffing	DHR	OD&WC, TMB, BoD	
Workforce	Learning and Development incl e-learning, Mandatory training	DHR	OD&WC, TMB, BoD	DDoTraining
Workforce	Occupational Health	DHR	OD&WC, TMB, BoD	
Workforce	Health and Safety at work	DHR	OD&WC, TMB, BoD	
Workforce	Organisational Development	DHR	OD&WC, TMB, BoD	
Workforce	Employee Relations	DHR	OD&WC, TMB	
Workforce	Medical revalidation	MD	OD&WCm TMB, BoD	
Workforce	Medical workforce productivity	MD	Medical Managers Group	DHR, DoO