

TRUST KEY PERFORMANCE INDICATORS

Monitor compliance  
May 2014



Ref.	MONITOR COMPLIANCE FRAMEWORK		Target	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	In month Change	Q1 2014/15	YTD 14/15	Q4 2013/14	2013/14	2012/13	Externally	Internally
	Referral to Treatment:	Admitted Patient Care (90% of patients treated within 18 weeks)	>=90%	92.26%	89.4%	88.9%	86.1%	90.0%	91.1%	↑	90.6%	90.6%	88.0%	92.4%	88.9%	Yes	Yes
		Non Admitted Patient Care (95% of patients treated within 18 weeks)	>=95%	94.30%	94.3%	94.2%	94.1%	94.5%	94.1%	↓	94.3%	94.3%	94.2%	94.9%	94.7%	Yes	Yes
		Incomplete Pathways (92% of patients complete pathway within 18 weeks)	>=92%	91.25%	92.1%	92.1%	92.4%	92.1%	92.1%	↔	-	-	92.4% Mar 14 Snapshot position	-	95.2% March 13 Snapshot position	Yes	Yes
	A&E Clinical Quality: Total Time in A&E Dept	SFHFT (% <4 hour wait)	>=95%	94.28%	93.85%	92.72%	93.96%	93.48%	93.42%	↓	93.45%	93.45%	93.54%	95.66%	94.34%	Yes	Yes
		Kings Mill (% <4 hour wait)	>=95%	91.69%	91.39%	89.51%	91.26%	90.42%	90.32%	↓	90.37%	90.37%	90.76%	94.00%	92.85%	Yes	Yes
		Newark (% <4 hour wait)	>=95%	98.86%	98.86%	98.98%	98.95%	98.68%	99.17%	↑	98.93%	98.93%	98.93%	98.83%	99.20%	Yes	Yes
	Cancer	2 week wait: All Cancers	>=93%	95.26%	96.9%	96.4%	94.7%	90.2%	(93.6%)	↑	(92.9%)	(92.9%)	96.0%	94.8%	95.8%	Yes	Yes
		2 week wait: Breast Symptomatic	>=93%	100.00%	96.6%	87.9%	96.4%	90.0%	(100.0%)	↑	(95.6%)	(95.6%)	94.0%	95.0%	95.5%	Yes	Yes
		31 day wait: from diagnosis to first treatment	>=96%	100.00%	99.2%	99.0%	100.0%	99.1%	(95.3%)	↓	(98.3%)	(98.3%)	99.4%	99.7%	99.4%	Yes	Yes
		31 day wait: for subsequent treatment - surgery	>=94%	100.00%	100.0%	100.0%	100.0%	100.0%	(100.0%)	↔	(100.0%)	(100.0%)	100.0%	99.1%	98.7%	Yes	Yes
		31 day wait: for subsequent treatment - drugs	>=98%	100.00%	93.9%	100.0%	100.0%	100.0%	(95.0%)	↓	(98.5%)	(98.5%)	98.0%	99.4%	100.0%	Yes	Yes
		62 day wait: urgent referral to treatment	>=85%	94.31%	89.4%	80.2%	88.2%	91.5%	(85.6%)	↓	(87.9%)	(87.9%)	86.4%	89.1%	90.8%	Yes	Yes
		62 day wait: for first treatment - screening	>=90%	100.00%	100.0%	75.0%	100.0%	100.0%	(100.0%)	↔	(92.2%)	(92.2%)	94.1%	98.8%	95.0%	Yes	Yes
	Data Completeness:	Community Referral to Treatment information	>=50%	88.66%	89.0%	89.2%	89.3%	88.4%	89.6%	↑	89.0%	89.0%	89.2%	86.3%	74.4%	No	No
		Community Referral information	>=50%	54.37%	54.4%	53.9%	55.4%	56.8%	54.8%	↓	55.9%	55.9%	54.5%	54.2%	54.4%	No	No
		Community Treatment activity - and care contact	>=50%	75.56%	76.1%	76.2%	76.0%	76.0%	76.0%	↔	76.0%	76.0%	76.1%	76.4%	68.8%	No	No
	Infection Prevention Control:	MRSA Bacteraemia (No. of cases attributed to Trust) - NB Not applicable for Monitor Compliance @ 01/10/2013	0	0	0	0	0	0	0	↔	0/0	0/0	0/0	3/0	0	No	Yes
		Clostridium Difficile Infections (No. of cases attributed to Trust)	2	2	2	1	5	5	6	↔	11/9	11/37	8/6	36/25	29/36	Yes	Yes
	Access to Healthcare for people with learning disabilities	Compliance	Compliant							↔						No	No
	CQC Compliance	compliance points relative to site visits	0							↔							
	Monitor Compliance Points												4.0		N/A		
	Governance Risk Rating (GRR)												RED	RED	N/A		

TRUST KEY PERFORMANCE INDICATORS

Acute Contract Performance  
May 2014

Ref	CONTRACTUAL PERFORMANCE METRICS	Target	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	In month change	Q1 2014/15	YTD 2014/15	Q4 2013/14	Full Year 2013/14	Full Year 2012/13
A&E Clinical Quality:	SFHFT (% <4 hour wait) Total Time in A&E Dept	>=95%	94.28%	93.85%	92.72%	93.96%	93.48%	93.42%	↓	93.45%	93.45%	93.54%	95.66%	94.34%
	Unplanned re-attendance rate within 7 days of original attendance	<=5%	5.38%	5.00%	5.22%	5.42%	5.47%	5.67%	↓	5.57%	5.57%	5.22%	5.36%	5.70%
	Left without being seen rate	<=5%	1.76%	1.50%	1.87%	2.12%	2.01%	1.97%	↑	1.99%	1.99%	1.84%	1.74%	2.08%
	Time to Initial Assessment for patients arriving by emergency ambulance (95th percentile - Mins)	<=15	28	26	32	35	34	33	↑	33	33	31	29	39
	Time to Initial Assessment for patients arriving by emergency ambulance (Median Minutes)	<=16	4	4	5	5	4	4	↔	4	4	5	4	6
	Time to Treatment (Median minutes wait from arrival to treatment)	<=60	44	46	54	58	52	54	↓	53	53	53	49	56
Ambulance Turnaround Times	Average Clinical Handover Time (%)	>=65%	60.87%	65.83%	57.07%	57.85%	58.48%	55.97%	↑	57.20%	57.20%	60.32%	61.18%	55.64%
Delayed Transfer of Care	Trust Total % (at snapshot position)	3.50%	6.7%	5.2%	4.1%	5.4%	4.3%	5.2%	↑	4.7%	4.7%	4.9%	5.0%	6.0%
Cancelled Operations:	% Of elective admissions	<=0.8%	1.3%	1.0%	1.1%	0.8%	0.8%	0.7%	↑	0.7%	0.7%	1.0%	0.7%	0.7%
	% Breached 28 day guarantee	<=5%	0.0%	2.9%	0.0%	0.0%	3.9%	8.0%	↓	5.9%	5.9%	1.0%	1.1%	0.8%
Diagnostic waiting times <6weeks	%	>=99%	98.4%	98.9%	99.8%	99.8%	99.9%	99.8%	↓	-	-	-	-	-
Choose & Book:	Ratio: Slot issues per booking	<0.05	0.08	0.04	0.05	0.13	0.13	0.16	↓	-	-	-	-	-
SUS data:	% uncoded within 5 days of month end	<20%	30.9%	12.7%	20.4%	21.6%	22.8%	24.7%	↓	-	-	-	-	-
Referral to Treatment:	Admitted Patient Care (90% of patients treated within 18 weeks)	>=90%	92.3%	89.4%	88.9%	86.1%	90.0%	91.1%	↑	90.6%	90.6%	88.0%	92.4%	88.9%
	Non Admitted Patient Care (95% of patients treated within 18 weeks)	>=95%	94.3%	94.3%	94.2%	94.1%	94.5%	94.1%	↓	94.3%	94.3%	94.2%	94.9%	94.7%
	Incomplete Pathways (92% of patients complete pathway within 18 weeks)	>=92%	91.3%	92.1%	92.1%	92.4%	92.1%	92.1%	↔	-	-	-	-	-
	18week RTT for direct access audiology completed pathways (treated)	>=95%	100.0%	99.5%	100.0%	99.7%	100.0%	100.0%	↔	100.0%	100.0%	99.7%	99.7%	99.7%
	Patients on an Incomplete Pathway waiting 52 weeks & Over	0	23	21	10	4	4	4	↔	-	-	-	-	-
Cancer	2 week wait: All Cancers	>=93%	95.3%	96.9%	96.4%	94.7%	90.2%	(93.6%)	↑	(92.9%)	(92.9%)	96.0%	94.8%	95.8%
	2 week wait: Breast Symptomatic	>=93%	100.0%	96.6%	87.9%	96.4%	90.0%	(100.0%)	↑	(95.6%)	(95.6%)	94.0%	95.0%	95.5%
	31 day wait: from diagnosis to first treatment	>=96%	100.0%	99.2%	99.0%	100.0%	99.1%	(95.3%)	↓	(98.3%)	(98.3%)	99.4%	99.7%	99.4%
	31 day wait: for subsequent treatment - surgery	>=94%	100.0%	100.0%	100.0%	100.0%	100.0%	(100.0%)	↔	(100.0%)	(100.0%)	100.0%	99.1%	98.7%
	31 day wait: for subsequent treatment - drugs	>=98%	100.0%	93.9%	100.0%	100.0%	100.0%	(95.0%)	↓	(98.5%)	(98.5%)	98.0%	99.4%	100.0%
	62 day wait: urgent referral to treatment	>=85%	94.3%	89.4%	80.2%	88.2%	91.5%	(85.6%)	↓	(87.9%)	(87.9%)	86.4%	89.1%	90.8%
	62 day wait: for first treatment - screening	>=90%	100.0%	100.0%	75.0%	100.0%	100.0%	(100.0%)	↔	(92.2%)	(92.2%)	94.1%	98.8%	95.0%
	62 day wait: consultant upgrade	>=91%	100.0%	100.0%	100.0%	91.7%	66.7%	(62.5%)	↓	(77.4%)	(77.4%)	95.7%	98.5%	93.6%
Infection Prevention Control:	MRSA Bacteraemia (No. of cases attributed to Trust)	0	0	0	0	0	0	0	↔	0/0	0/0	0/0	3/0	0
	Clostridium Difficile Infections (No. of cases attributed to Trust)	2	2	2	1	5	5	6	↓	11/9	11/37	8/6	36/25	29/36

denotes when the target is a contractual and Monitor performance target that is replicated in the Monitor compliance dashboard

TRUST KEY PERFORMANCE INDICATORS

Quality & Safety  
May 2014



Ref.	QUALITY & SAFETY METRICS		Target			Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	In month change	Q1 2014/15	Q4 2013/14	Q3 2013/14	Q2 2013/14	Q1 2013/14	YTD 2013/14
			G	A	R													
	HSMR		<=100	-	>100							N/A						N/A
	Patient Incidents (Datix reported)	Catastrophic-Death relating to a patient safety incident	0%	-	0%	5 (<1%)	4 (<1%)	3 (<1%)	1 (<1%)	0 (0%)	2 (<1%)	↑	2	9	9	3	0	2
		Severe harm	0%	-	0%	9 (<1%)	9 (<1%)	2 (<1%)	0 (<1%)	0 (0%)	0 (0%)	↔	0	12	23	5	1	0
		Moderate harm	<=5%	-	>5%	65 (6.8%)	46 (5.5%)	53 (5.7%)	67 (7.1%)	44 (4.6%)	38 (4.08%)	↓	82	165	166	110	60	82
		Low harm	<=23%	-	>23%	299 (31.1%)	222 (26.6%)	225 (24.5%)	232 (25.2%)	257 (26.7%)	173 (18.56%)	↓	430	679	785	323	228	430
		No harm	>=72%	-	<72%	584 (60.7%)	551 (66.1%)	635 (69.2%)	621 (67.3%)	646 (67.2%)	594 (63.73%)	↓	1240	1807	1648	1406	1293	1240
	Never Event (number of reported events)		0	-	>0	1	0	0	0	0	0	↔	0	0	1	1	0	0
	Serious Incidents (reported externally to CCG)		<21	21-27	>28	6	5	9	11	9	9	↓	18	25	23	17	38	18
	Infection Prevention Control:	MSSA Bacteraemia (No. of hospital acquired cases)	0	0	2.5	2	3	0	1	0	0	↔	0	4	4	3	6	0
		E Coli bacteraemia (No. of Hospital acquired cases)	0	2	4	14	4	3	0	7	2	↑	9	7	24	10	10	9
		E. Coli Urinary Catheter Associated Bacteraemia (No. of hospital acquired cases)	0	0	12	2	1	0	0	3	0	↑	3	1	3	1	3	3
		Other Urinary Catheter Associated Bacteraemia (No. of hospital acquired cases)	0	0	1	1	0	0	0	0	0	↔	0	0	2	0	2	0
		Surgical Site Infections (Total Knee Replacement surgery)	0	0	1	0	0	0	0	0	0	↔	0	0	0	0	0	0
		Surgical Site Infections (Total Hip Replacement surgery)	0	0	1	0	0	0	0	0	0	↔	0	0	0	0	1	0
	Slips, trips and falls	Total number of Inpatient Falls	-	-	-	215	195	189	185	186	141	↓	327	569	567	478	462	327
		Falls rate per 1000 occupied bed days	-	-	-	9.79	9.19	10.21	8.55	8.63	6.46	↓		9.30	8.70	7.73	7.44	0
		Number of Inpatient Falls resulting in harm	-	-	-	50	38	36	34	33	18	↓	51	108	72	122	135	51
		Falls rate per 1000 occupied bed days resulting in harm	-	-	-	2.28	1.68	1.82	1.48	1.53		↑	1.53	1.66	2.08	1.98	1.16	2
	Pressure Ulcer (post admission/avoidable)	Grade 2	<5	>=5<=10	>10	7	9	5	7	5	11	↓	16	21	30	20	43	16
		Grade 3	<2	>=2<=4	>4	1	2	0	0	2	0	↑	2	2	4	1	11	2
		Grade 4	0	-	>=1	0	0	0	0	0	0	↔	0	0	0	0	0	0
	Medication related incidents	Total Number of medication errors resulting in any harm	-	-	-	24	7	9	12	11	19	↑	30	28	45	9	5	30
		Number of medication errors per 1000 occupied bed days resulting in serious harm	-	-	-	0.00	0.00	0.00	0.52	0.46		↓		0.17	0.00	0.34	0.00	0
	Cardiac Arrest Calls (outside of ICCU)- 1-5 per 1000 admission)		<3.5 per 1000	>3.5 per 1000	>5 per 1000	3.3		1.2	2.5	1.1		↑		1.8	2.6	1.6	2.2	0
	Eliminating Same Sex Accommodation Breaches (No of breaches)		0	-	>=1	0	0	0	0	0	0	↔	0	0	0	0	0	0
	Complaints	No of complaints received in month	<=0.10%	0.11% - 0.19%	>=0.20%	64	62	34	27	29	29	↔	58	123	182	197	169	58
		% against activity complaints received in month	<=0.10%	0.11% - 0.19%	>=0.20%	0.17%	0.14%	0.09%	0.06%	0.07%	0.07%	↔	0.07%	0.10%	0.02%	0.12%	0.14%	0.14%
		(Acknowledgement)	>=96%	81-95%	<=80%	100%	100%	100%	100%	100%	100.00%	↔	100%	100%	100%	100%	69%	100%
	PALS	Compliments	-	-	-	120	77	111	83	153	125	↑	278	271	224	231	317	278
		Concerns - volume received	<=0.10%	0.11% - 0.19%	>=0.20%	242	218	152	235	163	222	↑	385	605	870	1000	800	385
		Concerns - % against activity	<=0.10%	0.11% - 0.19%	>=0.20%	0.64%	0.50%	0.38%	0.56%	0.40%	0.54%	↑	0.47%	0.48%	0.69%	0.80%	0.66%	0.66%
		First Line Complaints - volume received	<=0.10%	0.11% - 0.19%	>=0.20%	11	13	7	9	8	11	↑	19	29	27	41	57	19
		First Line Complaints - % against activity	<=0.10%	0.11% - 0.19%	>=0.20%	0.03%	0.03%	0.02%	0.02%	0.02%	0.03%	↑	0.02%	0.02%	0.02%	0.03%	0.05%	0.03%
	Net Promoter	NHS Friends and Family Test (5 star rating scoring)	>=4	>=3.5	<3.5	4.6	4.6	4.6	4.6	4.7	4.6	↔	4.7	4.6	4.6	4.6	4.6	4.7
		NHS Friends and Family Test (proportional score) (DH deem above 50 as excellent)	50	45	40	62	63	63	63	69	66	↔	67.5	63	62.8	60	61	67.5
	Midwife to birth ratio		1.28	1.30	>1:30	1.28	0.00	0.00	1.27	0.00	0.00	↔	0.00	1.27	1.28	1.30	1.28	0.00
	Information Governance (Scores for IG Toolkit)		>=70% scored at Level 2	-	<70% scored at Level 2	72%	72%	72%	72%	79%	79%	↔	79%	72%	72%	72%	72%	79%
	Nursing Metrics:	Continence Assessment	>90%	>85%	<85%	84%	83%	90%	86%	87%	90%	-	89%	86%	90%		94%	89%
		Dementia	>90%	>85%	<85%	63%	71%	83%	84%	75%	96%	-	86%	79%	69%	Data not available prior to use of FOCUS IT		86%
		Falls	>90%	>85%	<85%	96%	95%	94%	94%	96%	97%	-	97%	94%	97%		93%	97%
		Infection control	>90%	>85%	<85%	97%	97%	97%	96%	96%	97%	-	97%	97%	97%	Data not available prior to use of FOCUS IT		97%
		Meds	>90%	>85%	<85%	97%	97%	96%	98%	96%	96%	-	96%	97%	97%		90%	96%
		Nutritional	>90%	>85%	<85%	94%	94%	98%	96%	95%	95%	-	95%	96%	96%		90%	95%
		Observations	>90%	>85%	<85%	92%	90%	91%	90%	90%	95%	-	93%	90%	93%		88%	93%
		Pain	>90%	>85%	<85%	85%	87%	88%	85%	89%	94%	-	92%	87%	91%		90%	92%
		Privacy	>90%	>85%	<85%	100%	99%	99%	100%	99%	99%	-	99%	99%	99%		95%	99%
		Safeguarding	>90%	>85%	<85%	83%	83%	85%	84%	81%	86%	-	84%	84%	86%	Data not available prior to use of FOCUS IT		84%
		Staff	>90%	>85%	<85%	94%	94%	93%	90%	93%	95%	-	94%	92%	94%			94%
		Tissue Viability	>90%	>85%	<85%	86%	87%	87%	88%	89%	91%	-	90%	87%	84%		94%	90%

Denotes not applicable at time of report  
Not available at time of report publication

Monthly Trend	
↑	Improved Performance
↔	In line with previous period
↓	Deterioration in Performance

↑	Achieving threshold improving performance
↓	Achieving threshold deteriorating performance
↔	Failing threshold improving performance
↓	Failing threshold deteriorating performance

TRUST KEY PERFORMANCE INDICATORS

HR/Workforce  
April 14-Mar 15

Code	HR WORKFORCE METRICS	Target effective from 1st April 14 (establishment target based on end of year target requirement)		Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	In month change	Q1 2014/15	Q2 2014/15	Q3 2014/15	Q1 2013/14	YTD 2014/15		
		G	R																				
	Workforce Numbers	Establishment	-	-	3809.79	3852.65											-3852.65						
		Staff in Post	-	-	3586.54	3586.84												-3586.84					
		Vacancies (Diff between Bud. Est. & SIP)	-	-	221.25	265.81												-265.81					
		Turnover Rate (total leavers/SIP *100)	-	-	1.15%	0.67%												-0.01					
	Attendance and Wellbeing - * This is the cost of salary paid to those who were absent due to sickness.	Sickness Absence (%) - Short Term	<1.50%	>1.50%	2.65%	2.43%											-0.22%						
		Sickness Absence (%) - Long Term	<1.50%	>1.50%	2.05%	1.92%												-0.13%					
		Sickness Absence (%) - Total	<3.50%	>3.50%	4.70%	4.35%												-0.35%					
		Absence Cost (£) - Total*	-	-	£411,305	£402,344												-£8,961					
	Pay	Plan	-	-	£13,632,746	£14,003,032											£370,286						
		Pay	-	-	£13,954,405	£14,174,602											£220,197						
		Fixed Pay	-	-	£12,007,456	£12,097,775											£90,319						
		Variable Pay	-	-	£1,946,950	£2,076,827											£129,877						
	Maternity (WTE on maternity in month)	-	-	65.04	65.49											0.45							
	Staff Performance	AFC Rolling 12 month Appraisal completion rate	<97%	>98%	82.00%	84.00%											-0.84						
		Mandatory Training Completion	<78%	>79%	78.00%	78.00%												-0.78					