

Board of Directors Cover Sheet

Subject:	Chief Executive's Report	Date: 30 August 2018		
Prepared By:	Kerry Beadling-Barron, Head of Communications			
Approved By:	Richard Mitchell, Chief Executive			
Presented By:	Richard Mitchell, Chief Executive			
Purpose				
To update on key events and information from the last month.		Decision		
		Approval		
		Assurance X		
Strategic Objectives				
To provide outstanding care to our patients	To support each other to do a great job	To inspire excellence	To get the most from our resources	To play a leading role in transforming health and care services
X	X	X	X	X
Overall Level of Assurance				
	Significant	Sufficient	Limited	None
			X	
Risks/Issues				
Financial				
Patient Impact				
Staff Impact				
Services				
Reputational				
Committees/groups where this item has been presented before				
N/A				
Executive Summary				
<p>An update regarding some of the most noteworthy events and items over the past month from the Chief Executive's perspective:</p> <ul style="list-style-type: none"> • Overall update – CQC update is in a separate report • Wider SFH news • Wider NHS update • Next month at SFH 				

Chief Executive Report – August 2018

Overall update

Please find the latest harm information below:








	Monthly figure	Year to date figure
C Diff	6	11
MRSA	0	0
Ecoli	3	10
Grade 4 avoidable Healthcare Associated Pressure Ulcers	0	0
Falls which cause moderate, severe or catastrophic harm	5	11
Never events	0	0

Further information about the above is included in the Single Oversight Framework Performance Report and Appendix A details how we performed in July against our high level metrics for workforce, quality, access and finance.

During July the Trust experienced the highest number of Emergency Department attendances ever. We treated 14,365 emergency patients which was 1165 (8%) more than July 2017 and is above planned levels by 12% in month and 6% year to date. Admissions to medical beds have remained at the levels experienced during last winter, which is a good example of the work that has been put into safely avoiding inappropriate admissions and overall emergency activity is above planned levels by 11% in month and 6% year to date. Additional costs to deliver the activity and capacity continue to be incurred and whilst income is sufficient to offset these costs the Trust remains above the NHSI Agency ceiling year by £0.42m year to date.

Overall, I am pleased with how well colleagues at Sherwood have managed to care for patients in July. Four hours is an indicator of overall quality of care and July was the best July for three years.

The Trust's overall risk profile remains stable and was reviewed at the Risk Committee on 23 August.

Principle Risk	Current Risk Exposure	Tolerable risk
PR 1: Catastrophic failure in Standards of Care	High (12)  (no change)	Low (4)
PR2: Demand that overwhelms capacity	Significant (16)  (no change)	Medium (8)
PR3: Critical shortage of workforce capacity & capability	Significant (16)  (no change)	Medium (8)
PR4: Failure to maintain financial sustainability	Significant (20)  (no change)	High (10)
PR5: Fundamental loss of stakeholder confidence	High (12)  (no change)	Low (5)
PR6: Breakdown of Strategic Partnerships	Med (8)  (no change)	Low (4)
PR7: Major disruptive incident	High (10)  (no change)	Low (5)

It is clear our two big risks for the remainder of 2018-19 are delivering safe, timely care to all patients over winter and delivering our financial control total. I think we have a good winter plan for this year and our plan feels more realistic than last year. I believe we need to hope for the best and plan for the worst and working with partners, I am optimistic we will provide safe, timely care to our patients this winter.

Our finances are more challenging. The best providers of healthcare deliver a balanced portfolio and this includes finances. It is very important that we deliver on our 2018-19 control total whilst maintaining safe care. We have put a lot of scrutiny into our financial plans, in particular our financial improvement plans (FIP), in the last four weeks and Paul Robinson, CFO will update at Board on the progress we have made. The organisational response to the requirement of us to be more careful in the way we spend money has been pleasing.

In July 2018, executive colleagues and I visited the following areas, amongst others, to listen to and thank staff:

Ward 34, Ward 25, Sherwood Birthing Unit, Maternity, Switchboard, Ward 52, Radiology, MEMD, Chatsworth, Oakham, Lyndhurst, UCC, PCC/Notes, Newark Outpatients, Emergency Department, EAU, Clinic 9, AECU, Newark Medical Records, Newark General Office, Clinic 1, Ward 24, Ward 32, Welcome Treatment Centre, Sconce, Fernwood, Operating Theatres, Day Case Unit, Critical Care, Pre-op Assessment, Pharmacy, OPDNH and Ward 43.

Wider SFH news

Junior Doctor changeover

Our Medical Director Andy Haynes and I welcomed new Foundation Year one, Foundation Year two, core and higher trainee doctors to Sherwood this month. We are pleased they have joined Sherwood as they have a big opportunity to help us shape our culture of safe care. We hope they enjoy their time with us and the difference they can make to our patients.

Staff Excellence Awards

Nominations are now open for our Staff Excellence Awards. The awards celebrate individual members of staff, teams and volunteers who go above and beyond the call of duty and who have had a positive impact on our services, patients, visitors and colleagues.

The People's Award category gives members of the public the opportunity to say thank you and recognise a member of our staff or a team who has gone the extra mile to provide outstanding care to you or a family member. I will write a personal letter to everyone nominated to thank them for their hard work.

Nominations are open until Friday 14 September 2018 and the winners will be announced at an event on the evening of Friday 9 November 2018.

To nominate visit the website here: <http://www.sfh-tr.nhs.uk/news/2018/august/staff-excellence-award-nominations-now-open/>

Wider NHS update

Key updates since last Board are:

- Figures from NHS Improvement show the NHS has saved £324m in a year by switching from branded drugs to cheaper generic drugs. The NHS hopes to make a further £200m of savings next year when two more medicines lose their patent.
- Babies and young children in prams can be exposed to up to 60% more pollution than adults, a study by researchers at the Global Centre for Clean Air Research at the University of Surrey suggests. Experts said infants were exposed to dirtier air in prams because they were lower to the ground and closer to exhaust pipes. They are also more at risk from the health dangers of dirty air because their bodies are small and developing.
- Research by Queen Mary University London looking at attitudes in several nations with varying organ donation policies believe an opt-out organ donation register in England may not increase the number of organs because grieving relatives could be less sure what their loved ones had wanted. Under the opt-out system, planned to come in from 2020, consent is presumed unless family members decide otherwise. However NHS Blood and Transplant say this change will support an increase in donations as it will make families debate the subject.

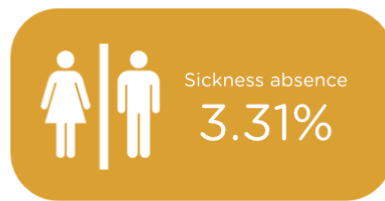
Next month at SFH

We will hold our Annual General Meeting on Monday 24 September, we will continue with our winter preparedness planning and we will see the launch of our annual Staff Survey.

Appendix A: Performance Infographic

Dedicated to Outstanding care

Workforce

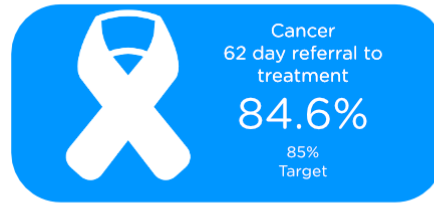
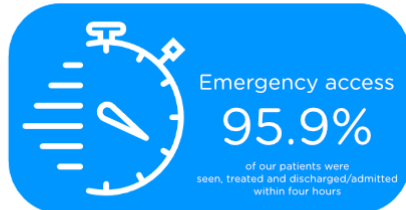


Dedicated to Outstanding care

Quality



Access



Finance

