

Council of Governors

Subject:	Board Assurance Framework	Date: 14 th May 2019		
Prepared By:	Neil Wilkinson, Risk and Assurance Manager			
Approved By:	Shirley Higginbotham, Director of Corporate Affairs			
Presented By:	Richard Mitchell, Chief Executive Officer			
Purpose				
To provide the Council of Governors with assurance regarding the effectiveness of risk management within the Board Assurance Framework (BAF)		Approval	✓	
		Assurance		
		Update		
		Consider		
Strategic Objectives				
To provide outstanding care	To promote and support health and wellbeing	To maximise the potential of our workforce	To continuously learn and improve	To achieve better value
✓	✓	✓	✓	✓
Overall Level of Assurance				
	Significant	Sufficient	Limited	None
		✓		
Risks/Issues				
Financial	Principal Risk 4 concerns the Trust's financial sustainability.			
Patient Impact	Principal Risk 1 concerns the delivery of safe and effective patient care.			
Staff Impact	Principal Risk 3 concerns staff capability and capacity.			
Services	Principal Risk 2 concerns the management of capacity and demand. Principal Risk 6 concerns the effectiveness of strategic partnerships. Principal Risk 7 concerns the management of major disruptive incidents.			
Reputational	Principal Risk 5 concerns stakeholder confidence.			
Committees/groups where this item has been presented before				
Lead Committees review individual Principal Risks at each formal meeting (Quality Committee; Finance Committee; Risk Committee; People, OD and Culture Committee). Risk Committee reviews the entire BAF quarterly. Board of Directors				
Executive Summary				
<p>Each principal risk in the BAF is assigned to a Lead Director as well as to a Lead Committee, to enable the Board to maintain effective oversight of strategic risks through a regular process of formal review. The 7 Principal Risks are:</p> <ul style="list-style-type: none"> PR1 Catastrophic failure in standards of safety & care PR2 Demand that overwhelms capacity PR3 Critical shortage of workforce capacity & capability PR4 Failure to maintain financial sustainability PR5 Fundamental loss of stakeholder confidence PR6 Breakdown of strategic partnerships PR7 Major disruptive incident <p>Lead Committees have been identified for specified principal risks and consider these at each meeting, providing a rating as to the level of assurance they can take that the risk treatment strategy will be effective in mitigating the risk.</p> <p>The Risk Committee further supports the lead committees in their role by maintaining oversight of the organisation's divisional and corporate risk registers and escalating risks that may be pertinent to the lead committee's consideration of the BAF.</p>				

The whole BAF will be reviewed to align it with the new Trust Strategy at the Board workshop 30th May.

Outcomes of lead committee reviews and further updates

Finance Committee (18th December meeting)

PR4 - the **current risk exposure** likelihood element to be reduced from 4 – ‘somewhat likely’ to 3 – ‘possible’; the overall rating reduced to 15.

PR6 - the **current risk exposure** consequence element reduced from 5 – ‘very high’, to 4 – ‘high’; the overall rating reduced to 4.

Quality Committee

PR1 - the overall risk rating and assurance ratings for all threats to remain unchanged.

PR2 - the **tolerable risk** rating likelihood element to be increased from 2 – ‘unlikely’ to 3 – ‘possible’; the overall rating increased to 12.

PR3 - the overall risk rating and assurance ratings for all threats to remain unchanged. Lead Committee changed to Workforce, OD & Culture.

PR5 - the overall risk rating and assurance ratings for all threats to remain unchanged.

Risk Committee

PR7 - the **current risk exposure** consequence element reduced from 5 – ‘very high’, to 4 – ‘high’; the overall rating reduced to 8.