

**Board of Directors Meeting in Public - Cover Sheet**

<b>Subject:</b>	Q3 Strategy Update		<b>Date:</b> 6 <sup>th</sup> February 2020	
<b>Prepared By:</b>	Phil Harper			
<b>Approved By:</b>	Executive Team			
<b>Presented By:</b>	Richard Mitchell			
<b>Purpose</b>				
To provide a progress update on the Trust Strategy based on quarter 3 of the financial year.			<b>Approval</b>	
			<b>Assurance</b>	X
			<b>Update</b>	
			<b>Consider</b>	
<b>Strategic Objectives</b>				
<b>To provide outstanding care</b>	<b>To promote and support health and wellbeing</b>	<b>To maximise the potential of our workforce</b>	<b>To continuously learn and improve</b>	<b>To achieve better value</b>
X	X	X	X	X
<b>Overall Level of Assurance</b>				
	<b>Significant</b>	<b>Sufficient</b>	<b>Limited</b>	<b>None</b>
		X		
<b>Risks/Issues</b>				
<b>Financial</b>	The strategy is designed to mitigate the key Trust risks, as set out in the Board Assurance Framework			
<b>Patient Impact</b>				
<b>Staff Impact</b>				
<b>Services</b>				
<b>Reputational</b>				
<b>Committees/groups where this item has been presented before</b>				
Executive Team Meeting				
<b>Executive Summary</b>				
<p>The enclosed spreadsheet provides an update for quarter 3 of the 2019/20 measures described in the Trust strategy. Each measure has been given a 'BRAG' rating based on the following rationale:</p> <ul style="list-style-type: none"> <li>• Black = update is not due or possible until later in the year</li> <li>• Red = insufficient progress being made, with little prospect of the measure being met</li> <li>• Amber = measure not yet being met, but it is expected it will be by the end of the year</li> <li>• Green = measure is already being met or is in line with expectations for this stage of the year</li> </ul> <p>Where detail about the measure is available in the quarterly SOF report, this is referenced to avoid duplication of information.</p> <p>Objectives and measures of progress are being developed for 20/21, reflecting the Trust's role in the ICP and ICS. They are a work in progress, having been discussed with the Senior Leadership Team, Trust Management Team and the Board to date.</p> <p>The Board is asked to:</p> <ul style="list-style-type: none"> <li>• <b>Note</b> the updates and receive assurance regarding progress in delivering the Trust strategy</li> </ul>				