Board of Directors Meeting in Public - Cover Sheet

Subject:	2023-24 Priorities – Qtr2	**Date: 2nd Nov 2023**	
Prepared By:	Kevin Gallacher, Associate Director Planning and Partnerships		
Approved By:	**Claire Hinchley, Deputy Director Strategy & Partnerships**		
Presented By:	**David Ainsworth, Director of Strategy and Partnerships**		
Purpose			
To provide an update on the delivery of the 2023-24 SFH Strategic Priorities.		**Approval**	
		Assurance	**X**
		Update	**X**
		Consider	

Strategic Objectives					
Provide outstanding care in the best place at the right time	Improve health and well-being within our communities	Empower and support our people to be the best they can be	To continuously learn and improve	Sustainable use of resources and estate	Work collaboratively with partners in the community
X	**X**	**X**	**X**	**X**	**X**

Principal Risk		
PR1	Significant deterioration in standards of safety and care	**X**
PR2	Demand that overwhelms capacity	**X**
PR3	Critical shortage of workforce capacity and capability	**X**
PR4	Failure to achieve the Trust's financial strategy	**X**
PR5	Inability to initiate and implement evidence-based Improvement and innovation	**X**
PR6	Working more closely with local health and care partners does not fully deliver the required benefits	**X**
PR7	Major disruptive incident	
PR8	Failure to deliver sustainable reductions in the Trust's impact on climate change	**X**

Committees/groups where this item has been presented before

Executive Team Meeting

Acronyms

BAF – Board Assurance Framework
BHVA – Bullying, Harassment, Violence and Aggression
CDC – Community Diagnostic Centre
CFO – Chief Financial Officer
CROG – Capital Resources Oversight Group
CQC – Care Quality Commission
DLT – Divisional Leadership Team
ED – Emergency Department
EDI – Equality, Diversity, and Inclusion
ENT – Ear Nose and Throat
EPR – Electronic Patient Record
ESR – Electronic Staff Record
EPMA – Electronic Prescribing and Medicines Administration
FDS – Faster Diagnosis Standard
HI – Health Inequalities
HIIF – Health Inequalities Innovation Fund
ICB – Integrated Care Board
ICS – Integrated Care System
IT – Information Technology
JFP – Joint Forward Plan
LMNS – Local Maternity and Neonatal System
MAST – Management and Supervision Tool

MSFT – Medically Safer For Transfer
MTP – Medical Transformation Programme
MVP – Maternity Voice Partnership
NHSE – National Health Service England
NUH – Nottingham University Hospitals
NVP – Neonatal Voice Partnership
OBC – Outline Business Case
PIFU – Patient Initiated Follow Up
PR – Principal Risk
PSDS3 - Public Sector Decarbonisation Scheme: Phase 3
RTT – Referral to Treatment
SAIU- System Analytics and Intelligence Unit
SDEC – Same Day Emergency Care
SDOG - Sustainable Development Operational Group
SDSG – Sustainable Development Strategy Group
SFH – Sherwood Forest Hospitals
SIP – Safety Improvement Programme
SOF – System Oversight Framework
TMT – Trust Management Team
ToR – Terms of Reference
TRIM – Trauma Risk Management
VTE - Venous Thromboembolism
WRES/WDES - Workforce Race Equality Standard/Workforce Disability Equality Standard
Q1 or Qtr1 - April to June
Q2 or Qtr2 - July to September
Q3 or Qtr3 - October to December
Q4 or Qtr4 - January to March.

Executive Summary

The Trust's Strategic Priorities for 2023/24 were agreed at the Trust Board meeting in April 2023. The table below provides an update on progress at the end of Quarter 2 with sixteen priorities on track and a further seven with actions underway to address minor or major issues.

As part of the ongoing review of Board Governance three of these priorities have changed Board Sub Committee responsibility and priority 1.1a Clinical Strategy has been re assigned from the Director of Strategy and Partnerships to the Medical Director. Further realignment will take place when the Partnerships and Community Sub Committee is in place.

The three areas changed are:

1. Priority 1.4a 'Progress Medical workforce transformation'. Moved from People Culture and Improvement Committee to the Finance Committee.
2. Priority 1.4b 'Progress Nursing, Midwifery & Allied Health Profession (NMAHP) workforce transformation. Moved from People Culture and Improvement Committee to the Finance Committee.
3. Priority 4.2b 'Embed the Improvement Faculty. Moved from People Culture and Improvement Committee to the Quality Committee.

'Fuel Gauge' Assessment	Description	Total Number	Priority Reference:
	On Track - no issues to note.	Twelve	1.1b Develop high level 5 year bed model 1.4b Progress nursing, midwifery and allied health profession transformation 2.1 Equitably transform our maternity services 2.2 Agree our approach and programme of actions around health inequalities and prevention 3.1 Delivery of belonging in the NHS supporting actions 3.2 Delivery of growing for the future supporting actions 3.3 Delivery of looking after our people supporting actions 4.1b Develop EPR business case 4.2a Develop and embed the patient safety incident response framework 4.2b Embed the improvement faculty within the trust 5.3 Develop a multi-year capital investment profile 6.2 Through engagement develop the SFH 2024-29 strategy
	On Track – action underway to address minor issues	Four	1.2a Expand day case surgery services at Newark hospital 1.2b Expand diagnostic services to Mansfield community hospital 5.1 Establish an underpinning financial strategy 6.1a Deliver the new ways of working and delivering care
	Off Track – action underway to address minor issues.	Four	1.1a Work with clinical divisions to develop clinical service strategies 4.1a Electronic prescribing implementation 5.2 Deliver the objectives set out in the SFH green plan 2021-2026 6.1b Through the provider collaborative improve how we work together with services outside of SFH
	Off Track – action underway to address major issues	Three	1.2c Achieve elective activity levels, backlogs and patient waiting times 1.3 Progress bespoke projects that optimise patient flow, expand Same Day Emergency Care and Virtual wards and reduce the number of MSFT 1.4a Progress medical workforce transformation
	Off Track – issues identified no action underway	Nil	
	Off Track – issues not identified and no action underway	Nil	

The attached paper provides a 'position on a page' and narrative update against each priority for quarter 2. For the items off track, all have actions underway to bring back on track.

The Board is asked to:

Note the update.