

Finance Committee Chair's Highlight Report to Trust Board

Subject:	Finance Committee (FC) Report	Date: 26 th September 2023
Prepared By:	Graham Ward – FC Chair	
Approved By:		
Presented By:	Graham Ward – FC Chair	
Purpose:		
The paper summarises the key highlights from the Finance Committee meeting held on 26 th September 2023	Assurance	Sufficient

Matters of Concern or Key Risks to Escalate	Major Actions Commissioned / Work Underway
<ul style="list-style-type: none"> • <u>Month 5 Finance Report</u> – The deficit year to date is £7.3M (£1.4M adverse to plan). Recognised that plan is going to be increasingly difficult to deliver. Key issues include the running costs of keeping the escalation beds open, ERF and having adequate cash resources. 	<ul style="list-style-type: none"> • <u>Financial Recovery Plan</u> – further updates on the development and delivery of FRP actions to be provided to future meetings. • <u>ICB</u> – a standing agenda item for Escalations to the ICB to be included in future meetings.
Positive Assurances to Provide	Decisions Made (include BAF review outcomes)
<ul style="list-style-type: none"> • <u>Financial Analysis of Long-Term Length of Stay Patients/Medically Safe for Discharge</u> – a detailed paper highlighted the cost to date of £1.12M, recognising that this will now ‘ramp up’ quickly unless the number of escalation beds can be reduced. • <u>Financial Recovery Plan</u> – highlighted the strong governance being put in place to oversee the financial recovery plan, including the ‘cabinet’ and the four key workstreams (escalation bed optimisation, elective recovery programme, financial improvement programme and budgetary controls and non-recurrent). • <u>Financial Controls</u> – assurance gained that of the NHSE 85 controls 45 are fully addressed, 37 are partially covered with the remaining 3 still to be addressed. It was noted that there are plans in place to move this forward and that Audit & Assurance Committee would oversee the implementation of those plans. 	<ul style="list-style-type: none"> • <u>2023/24 Capital Plan Reprioritisation</u> – Recognised that a number of key projects were costing more than planned due to emerging cost pressures and approved the deferral of £4.3M from other projects to cover the shortfall. • <u>Public Sector Decarbonisation Scheme (PSDS)</u> – Trust has been advised that some key elements of the application would no longer attract funding and therefore the PSDS would no longer free up the planned £575K to utilise on alternative projects and it was therefore agreed that the Trust should withdraw its application. • <u>BAF</u> – Current risk ratings of 20 for PR 4 (failure to achieve the Trust’s financial strategy) and 9 for PR 8 (failure to deliver sustainable reductions in the Trust’s impact on climate change) were reviewed and discussed with agreement that the current risk scores were appropriate.

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| <ul style="list-style-type: none">• <u>NHSE Revenue Support</u> – it was noted that revenue support (cash) had been requested for Quarter 2 (and response letter to conditions set sent to NHSE) and that a further request will be made for Quarter 3. | <ul style="list-style-type: none">• <u>Contract Extensions</u> – considered and supported the extension of three contracts for Endoscopy, Microbiology and Urology equipment (subject to Board approval).• <u>Electronic Patient Record (EPR)</u> – considered and supported for onward approval an Outline Business Case for the EPR development. |
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Comments on Effectiveness of the Meeting

- All papers were of a high quality and clear which helped the meeting run smoothly and promoted good constructive challenge and discussion.