

Council of Governors - Cover Sheet

Subject:	Winter Plan		Date:	12 th November 2024	
Prepared By:	Mark Bolton, Associate Director of Operational Performance				
Approved By:	Dr David Selwyn, Acting Chief Executive				
Presented By:	Dr David Selwyn, Acting Chief Executive				
Purpose					
Council of Governors are asked to note and take assurance from our 2024/25 Winter Plan.			Approval		
			Assurance	✓	
			Update		
			Consider		
Strategic Objectives					
Provide outstanding care in the best place at the right time	Empower and support our people to be the best they can be	Improve health and wellbeing within our communities	Continuously learn and improve	Sustainable use of resources and estates	Work collaboratively with partners in the community
✓	✓	✓	✓	✓	✓
Principal Risk					
PR1	Significant deterioration in standards of safety and care				
PR2	Demand that overwhelms capacity				✓
PR3	Critical shortage of workforce capacity and capability				
PR4	Insufficient financial resources available to support the delivery of services				
PR5	Inability to initiate and implement evidence-based Improvement and innovation				
PR6	Working more closely with local health and care partners does not fully deliver the required benefits				
PR7	Major disruptive incident				
PR8	Failure to deliver sustainable reductions in the Trust's impact on climate change				
Committees/groups where this item has been presented before					
Winter Plan approved by Trust Board in October 2024 and reviewed prior to Trust Board by the Executive Team, Trust Management Team, Divisional Leadership Team and Winter Planning Group.					
Acronyms					
ED – Emergency Department CAU – Childrens' Assessment Unit SFH – Sherwood Forest Hospitals NHS Foundation Trust					
All other acronyms are defined within the paper.					
Executive Summary					
The attached presentation provides a summary of our 2024/25 Winter Plan which was considered in full in the October 2024 public Trust Board meeting.					
We have learnt from previous years and started the planning process early in 2024/25 with engagement across corporate and divisional teams. Outputs of the annual bed modelling exercise and proposed priority mitigations within the allocated financial envelope (both bedded and non-bedded) are presented. The proposed schemes represent the 'best offer' available and together with some exceptional actions (such as running bed occupancy at 96% and reconfiguring elective orthopaedics for a short period in early 2025) leave us with a peak bed gap of 47 beds in Dec-24.					

Summary information is also presented around how we are supporting Team SFH over Winter, areas of system focus, and escalation and contingency plans.

It should be noted that our Winter Plan may continue to evolve, and it forms part of a wider process across the Integrated Care System (ICS).

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