

Board of Directors Meeting in Public - Cover Sheet

Subject:	Partnership Strategy		Date: 1 st February 2024		
Prepared By:	Paula Longden, Associate Director of Strategy and Partnerships				
Approved By:	David Ainsworth, Director of Strategy and Partnerships				
Presented By:	David Ainsworth, Director of Strategy and Partnerships				
Purpose					
The Partnership and Communities Committee has approved the partnership strategy and recommends Board ratifies this decision.				Approval	X
				Assurance	
				Update	
				Consider	
Strategic Objectives					
Provide outstanding care in the best place at the right time	Improve health and well-being within our communities	Empower and support our people to be the best they can be	To continuously learn and improve	Sustainable use of resources and estate	Work collaboratively with partners in the community
X	X	X	X	X	X
Principal Risk					
PR1	Significant deterioration in standards of safety and care				
PR2	Demand that overwhelms capacity				
PR3	Critical shortage of workforce capacity and capability				
PR4	Failure to achieve the Trust's financial strategy				
PR5	Inability to initiate and implement evidence-based Improvement and innovation				
PR6	Working more closely with local health and care partners does not fully deliver the required benefits				x
PR7	Major disruptive incident				
PR8	Failure to deliver sustainable reductions in the Trust's impact on climate change				
Committees/groups where this item has been presented before					
Partnership and Communities Committee – November 2023 and January 2024 Executive Team meeting – December 2023					
Acronyms					
CVS – community and voluntary services EMAPC – East Midlands Acute Provider Collaborative ICS – integrated care system NHT – Nottinghamshire Healthcare Trust NNICB – Nottingham and Nottinghamshire Integrated Care Board NNICP - Nottingham and Nottinghamshire Integrated Care Partnership NNICS – Nottingham and Nottinghamshire Integrated Care System NNPC – Nottingham and Nottinghamshire Provider Collaborative NUH – Nottingham University Hospitals MNPBP – Mid Nottinghamshire Place-Based Partnership PCN – primary care network VCSE - voluntary, community and social enterprise organisations					
Executive Summary					
Partnership Strategy					
The Trust's first Partnerships Strategy sets out how we will build upon our existing relationships and create intentional partnerships to achieve the Trust's vision of outstanding care, compassionate people, healthy communities and improving lives.					

Introduction

At Sherwood Forest Hospitals Trust we take our partner responsibilities seriously. We see effective collaborative working as critical in serving our population properly and ensuring the best use of our system resources.

Our experience of working with partners during the COVID-19 pandemic has proved that delivering integrated services with seamless patterns of care are essential to making the best use of available resource whilst addressing the issues that contribute to poor health.

To this effect, for the first time we have prepared a partnerships strategy. This strategy sets out:

- Our partnership vision
- Our strategic approach to partnerships
- Our definition of partnerships and our commitment to it
- Our high level partnership plan
- How we will monitor and evaluate the impact and value added of our partnerships

Strategic approach

The Partnership Strategy is a framework to achieve our vision and specifically respond to the sixth strategic objective of working collaboratively with partners in the community. It will also support delivery of all our strategic objectives.

This strategy sits as a supporting strategy alongside our Quality, People, Finance and Clinical Services sub-strategies that collectively deliver the Trust strategic objectives and vision. It will be regularly reviewed throughout its life and adjusted accordingly, ensuring that involvement from our partners influences our delivery plans leading to improved outcomes for our patients, our people and our local population.

The strategy has the following key themes and priorities:

Patient-centred seamless care

- Collaboration and pathway development
- Primary and secondary care interface
- Coordinated holistic care
- Co-production

Population health

- Understanding health needs now and in the future
- Prevention
- Health inequalities
- Community intelligence and insight

People and skills

- Developing our people
- Enabling our people to easily work across all partners
- Seeking our future workforce in our communities and encouraging them to “Step Into the NHS” for their careers

System resilience and sustainability

- Strong and positive relationships
- Best use of resources
- Organisational resilience
- Learning from partners

Social value

- Anchor role – rooted in place and connected to our communities
- Social responsibility as large employer, healthcare provider and significant institution
- Sharing best practice and knowledge

Roadmap

Page 10 sets out a roadmap for progressing partnership work and how it contributes to our strategic objectives.

Underlying the strategy is a Partnership Delivery Plan which translates the roadmap into detailed actions,

timeframe and success measures. The Partnership and Communities Committee will oversee and be assured on delivery of that plan.

Decision route

The Partnerships and Communities Committee approved the partnership strategy during the January extra-ordinary committee meeting.

Recommendations

- The Partnership and Communities Committee recommends that Board ratifies the approval of the partnership strategy.